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SUSTAINABLE MANAGEMENT FOR THE FUTURE - the role of managerial economics and accounting

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## Plantations investments in southern Europe: a comparative analysis on returns, trends, and subsidy policies

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### Outline of the presentation

1. Introduction
2. Materials and methods
3. Preliminary results
4. Final remarks and next research steps

Slides available on the web. Search for "Pettenella"

## 1. Introduction

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4. Final remarks and next research steps

## Introduction (1/3)

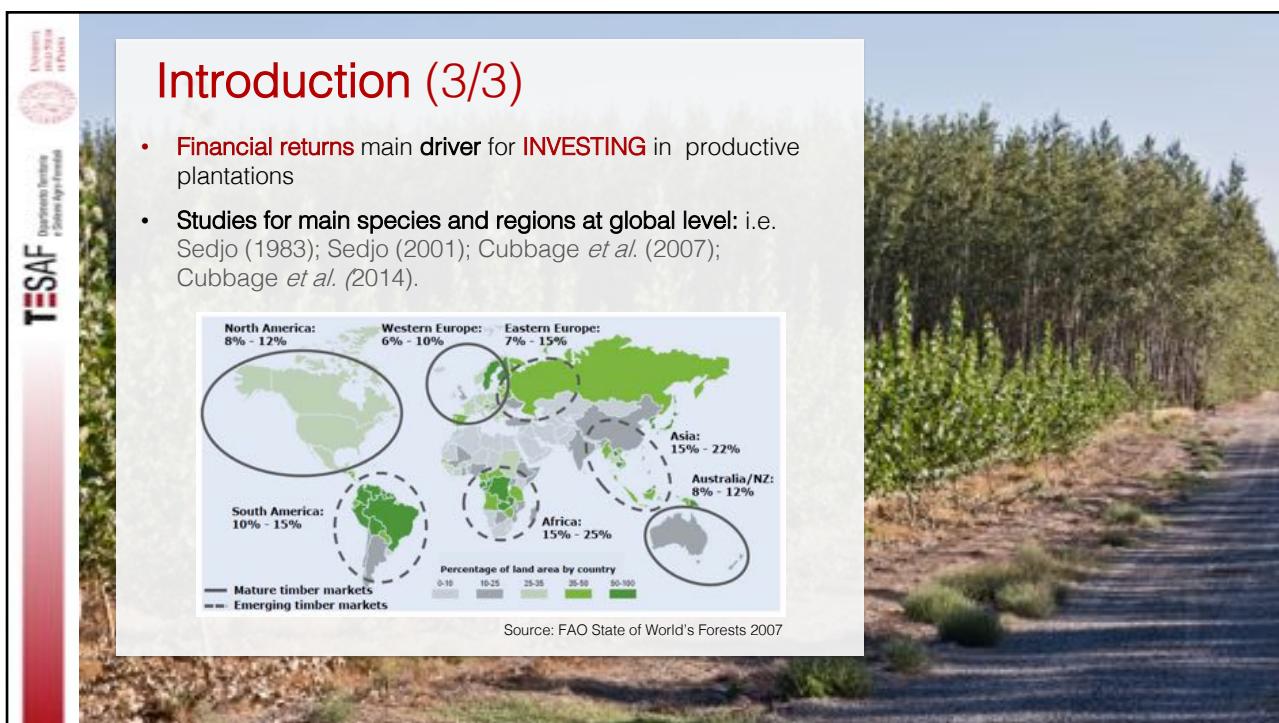
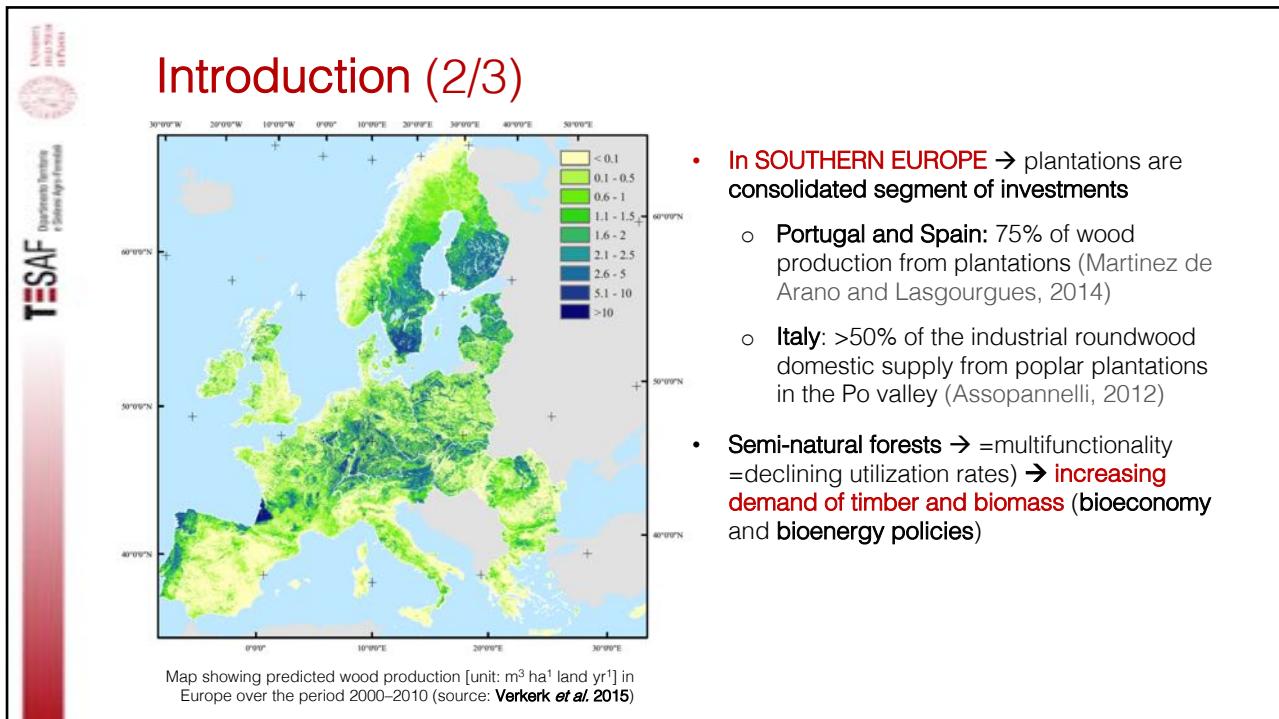
- Growing importance of **PLANTED FORESTS** in the global forest economy

Year	1980	1990	2000	2010
Forest cover (billion ha)	3.6	3.4	3.2	3.0
Wood use (billion m <sup>3</sup> )	2.9	3.5	3.5	3.8

Source: FAO State of World's Forests

- 277.9 M ha (**6.95% of forest cover**) → **+4.42 M ha/year 1990–2015** (Payn *et al.*, 2015)
- 76%** of planted forests are considered established for **productive purposes** (Del Lungo *et al.*, 2006)
- 1/3 of global **industrial timber supply** (Jürgensen *et al.*, 2014) → up to **70-80% by 2050** (Carle and Holmgren, 2008; Buongiorno *et al.*, 2012)





## Research Gaps and Objectives

- Lack of scientific literature (**LACK OF INFORMATION**) estimating and analysing investment returns from plantations in southern Europe → **comparative level**
  - When data and indicators have been collected, information → **rarely made publicly available or published in national/regional technical forestry magazines** (e.g. Peupliers de France, 2016; Aunos, 2002; Borelli and Facciotto, 1997; Ragazzoni, 1993).

### OBJECTIVES

...to investigate financial profitability of plantation forestry in southern Europe, focusing on the **main productive forest plantation species**, by:

- 1) providing **estimations of potential investment returns**;
- 2) analyzing their **evolution in the last 10-15 years**
- 3) analyzing the role of the major **policy and market factors** in influencing it.

1. Introduction

**2. Materials and methods**

3. Preliminary results

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## Materials and methods (1/5)

1) Identification of representative plantation models and management regimes

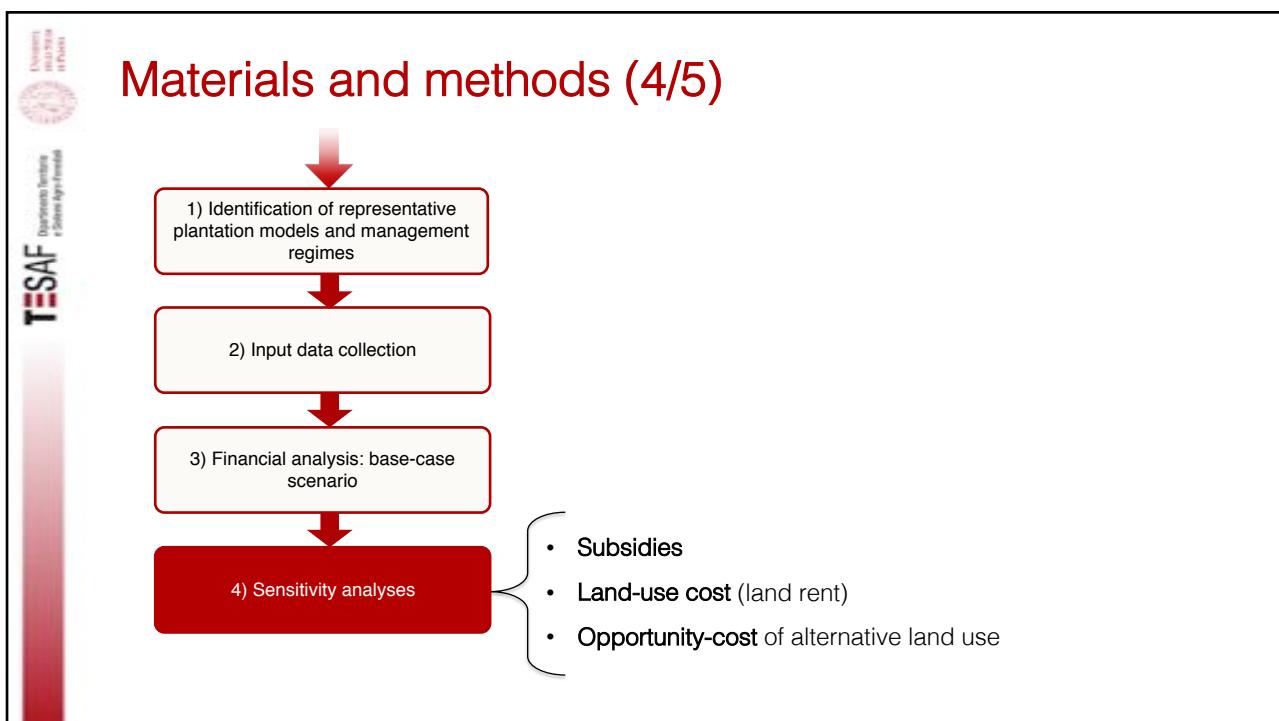
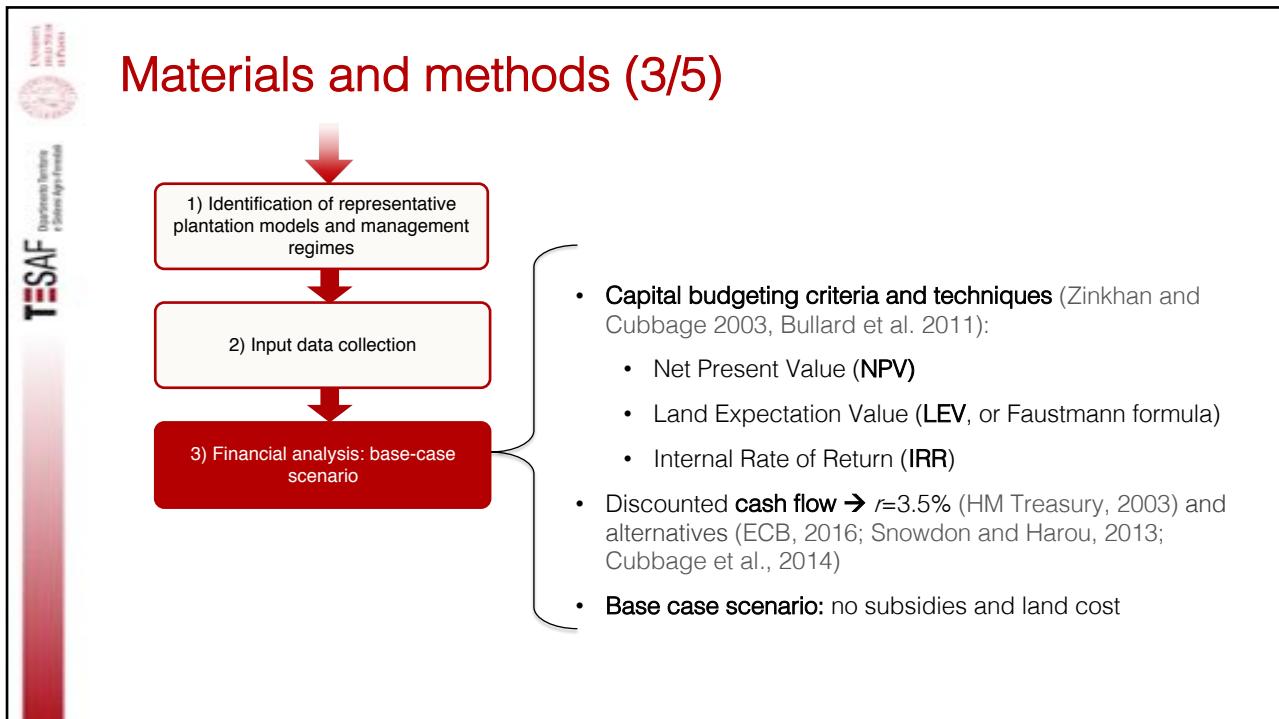
- Approach similar to the one used in Sedjo (1983); and Cubbage *et al.* (2007).
- Not *ad-hoc* analyses → range of situations
- Appropriate management conditions assumption

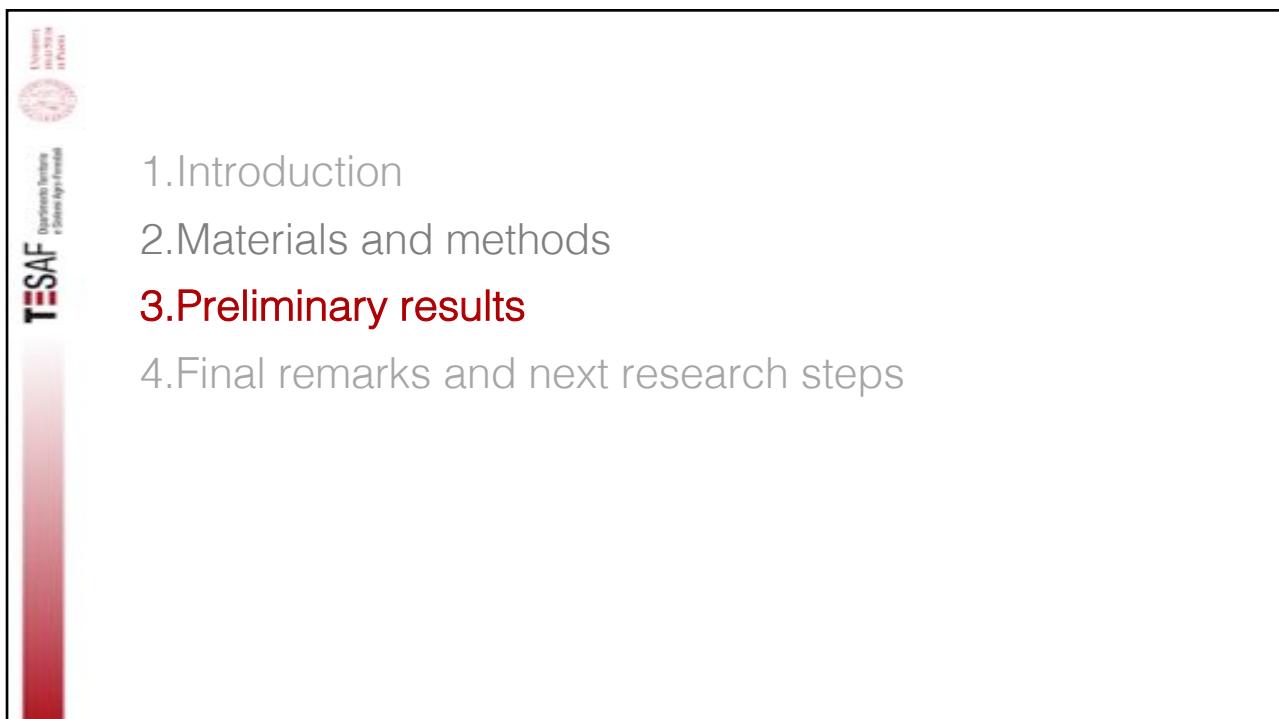
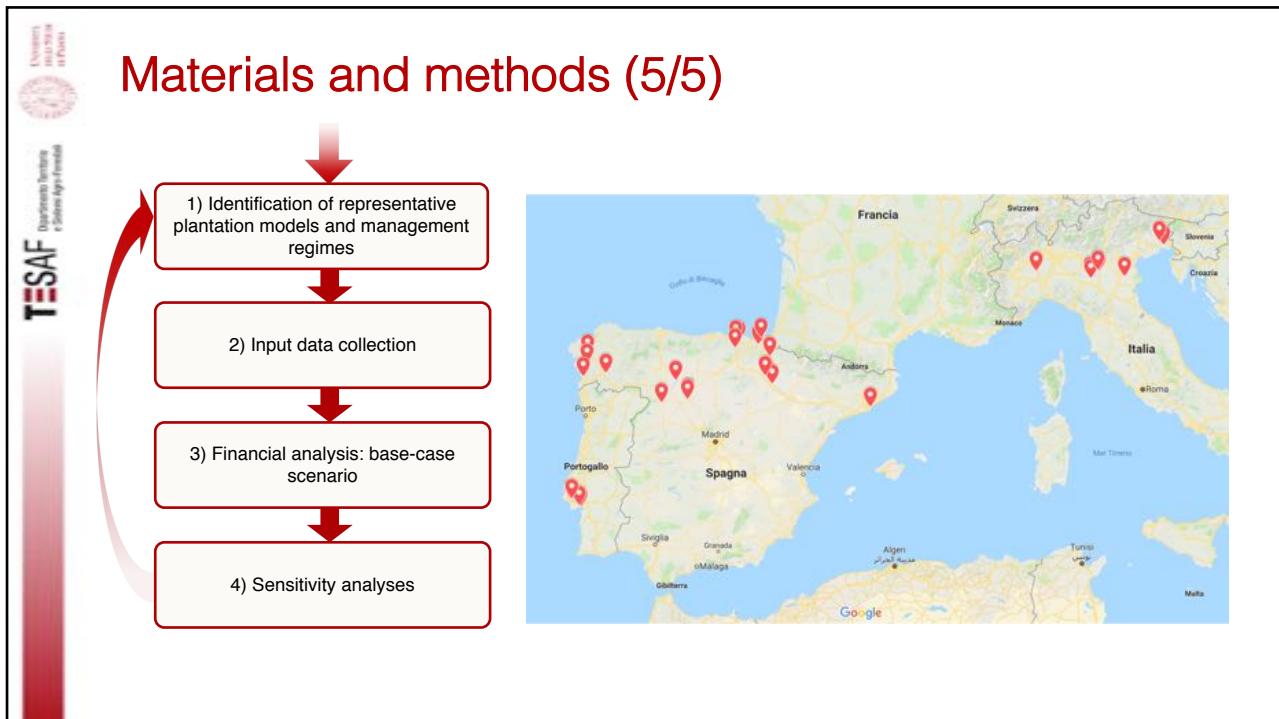
## Materials and methods (2/5)

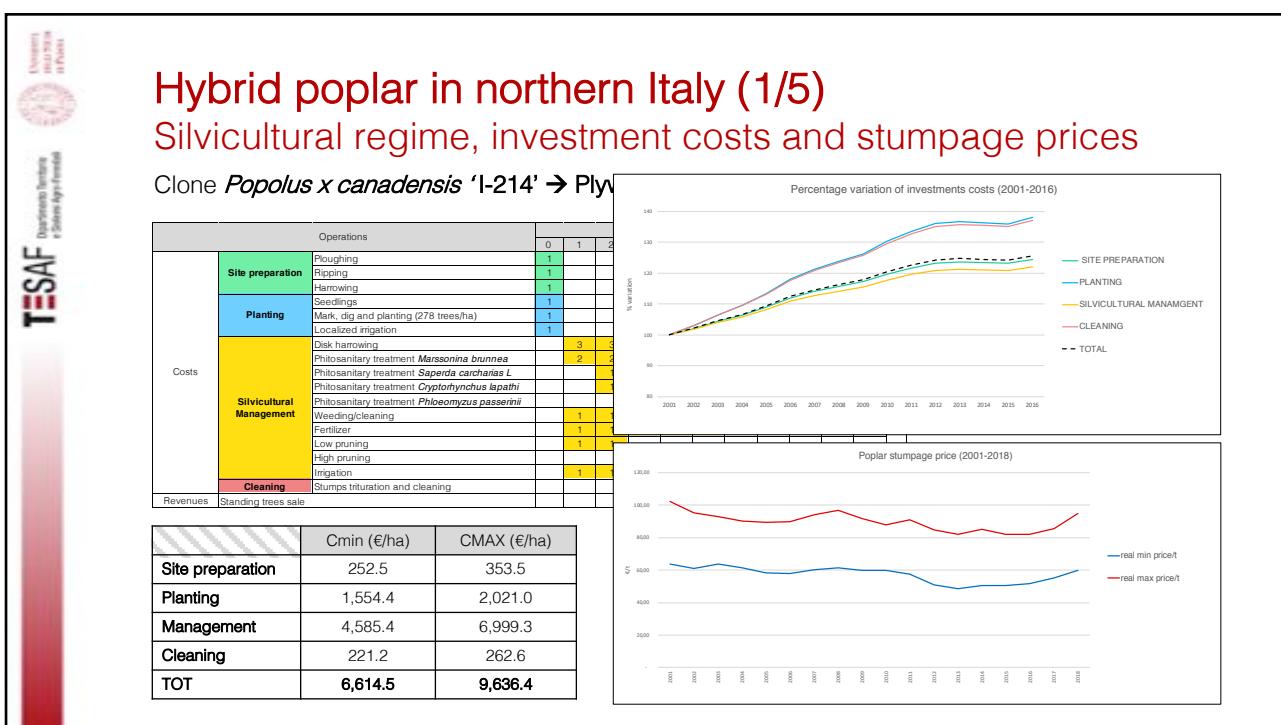
1) Identification of representative plantation models and management regimes

2) Input data collection

- Original + secondary data → databases, price lists, studies, bulletins, auctions, + interviews with experts from forest owners' associations, industries and research institutes
  - Investment costs (site preparation, planting, silvicultural management, cleaning) + Agricultural Producer Price Indexes
  - Timber stumpage prices
  - Growth rates (or productiveness data, i.e. StandsSIM simulators for Portuguese plantations:  
<http://www.isa.ulisboa.pt/cef/forchange/fctools/en/SimflorPlatform>)
  - Inflation indexes
  - Other input data for sensitivity analyses







## Hybrid poplar in northern Italy (2/5)

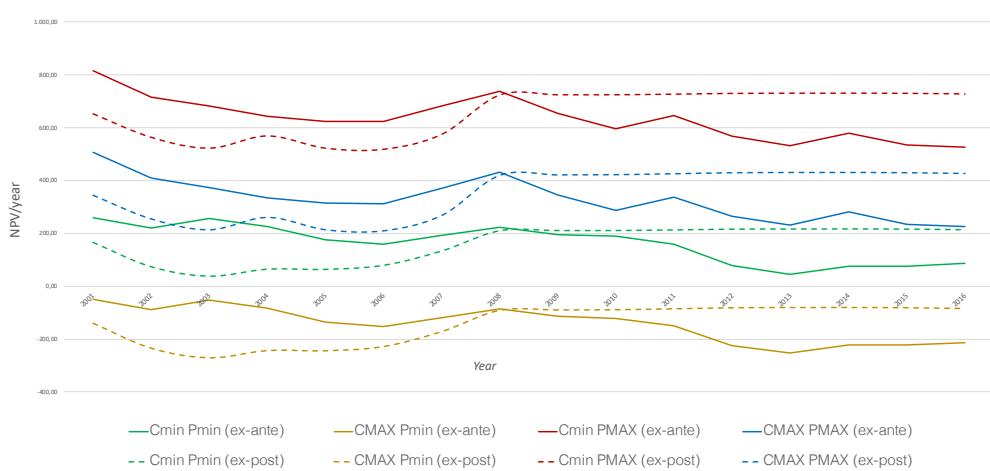
Base-case scenario, 2016

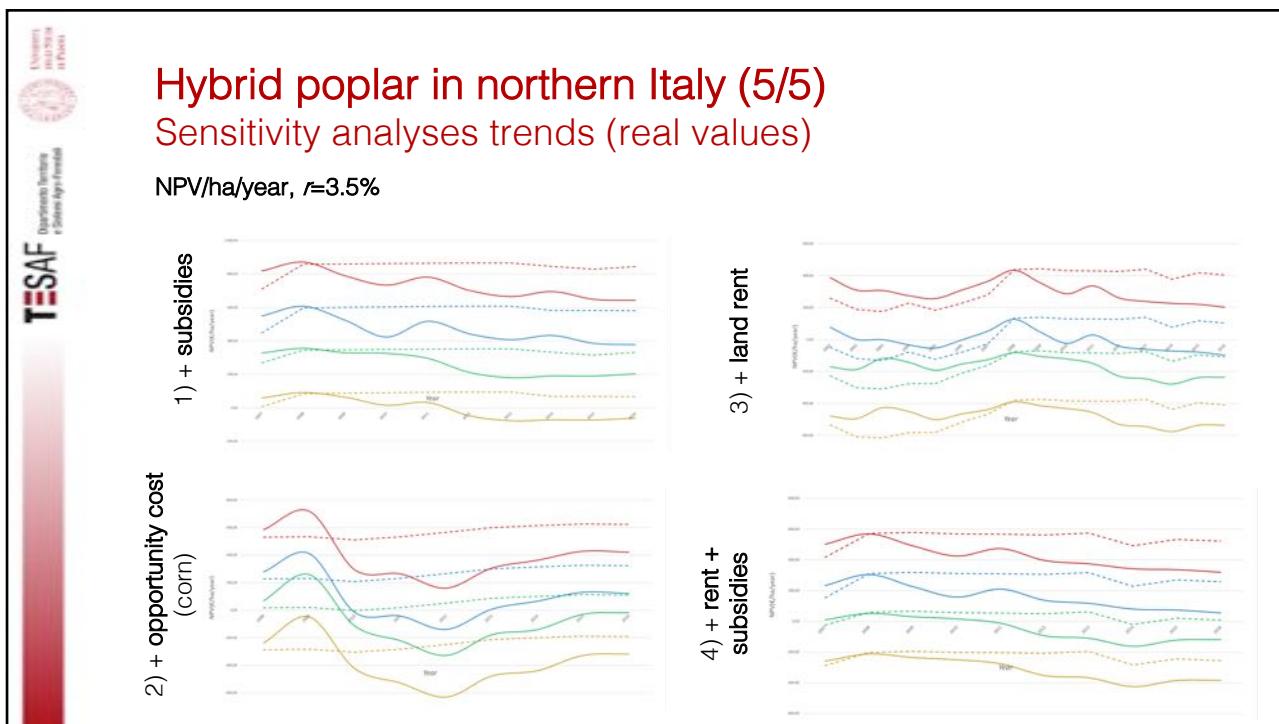
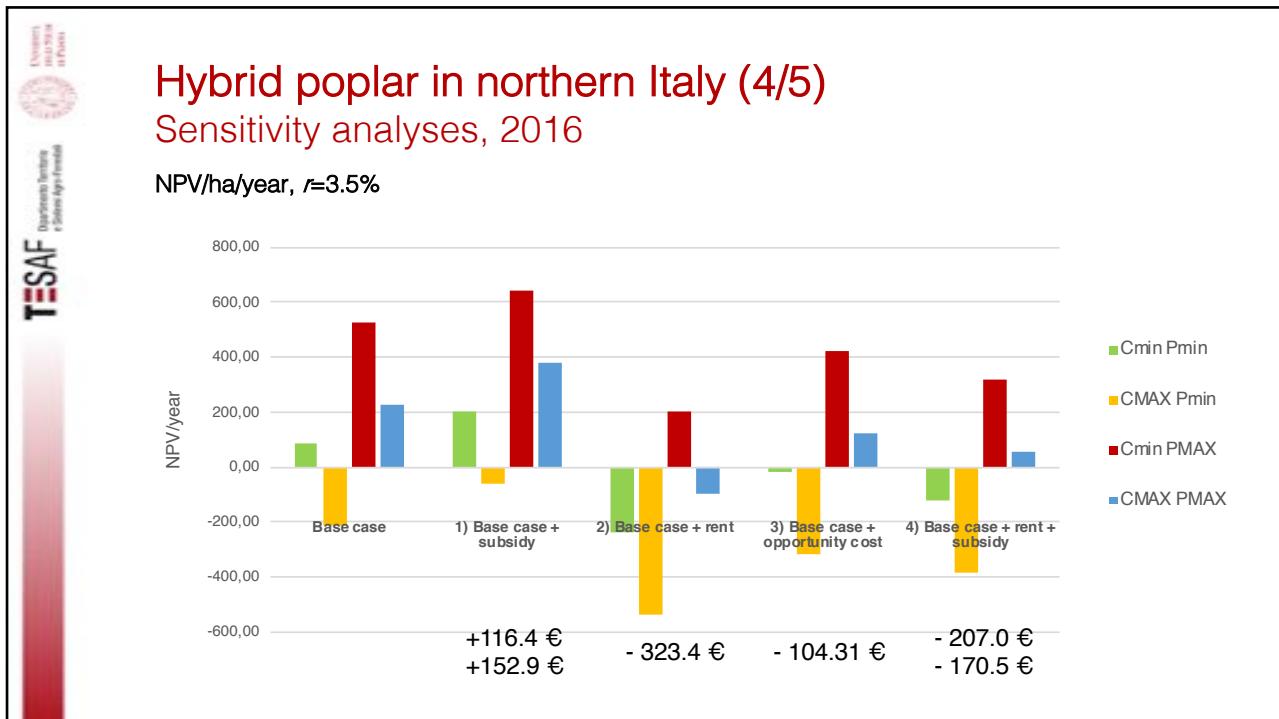
Models	NPV (€/ha/year) $r=3.5\%$	IRR	LEV (€/ha)
Cmin Pmin	87.4	5.3%	2,496.2
CMAX Pmin	-213.4	n.d.	-6,096.6
Cmin PMAX	525.7	11.9%	15,020.7
CMAX PMAX	225.0	6.5%	6,627.8

## Hybrid poplar in northern Italy (3/5)

Trend *ex-ante* and *ex-post*, 2001-2016 (real values)

NPV/ha/year,  $r=3.5\%$





**Eucalyptus globulus in Portugal**

The image shows a dense plantation of Eucalyptus globulus trees. The trees are tall, straight, and have characteristic white, papery bark. The forest floor is covered with a thick layer of green ferns and other forest floor vegetation. The sky is clear and blue.

**Eucalyptus globulus in Portugal (1/4)**  
Silvicultural regime

		Operations				
		0	1	2	3	4
Costs	<b>Cleaning</b>	Stumps trituration and cleaning	1			
		Heaping and ridging	1			
	<b>Site preparation</b>	Harrowing	1			
		Ripping	1			
		Seedlings (1100 seedlings per ha)	1			
		Mark, dig and planting	1			
		Manual fertilization	1			
		Beating up (15%)		1		
		Fertilization in lines		1		
		Weed control		1		
<b>Silvicultural Management</b>	Fertilization total		1			
	Thinning (1.6 shoots/stump)		1			
	Weed control		1			
	General maintenance costs		1	1	1	1
Revenues	Standing trees sale					

Percentage variation of investments costs (2001-2017, real values)

Year

Percentage variation of investments costs (2001-2017, real values)

TOTAL CLEANING COSTS

TOTAL SITE PREPARATION COSTS

TOTAL PLANTING COSTS

TOTAL SILVICULTURAL MANAGEMENT COSTS

TOTAL

Eucalyptus pulpwood stumpage price (2010-2017, real values)

€/ha

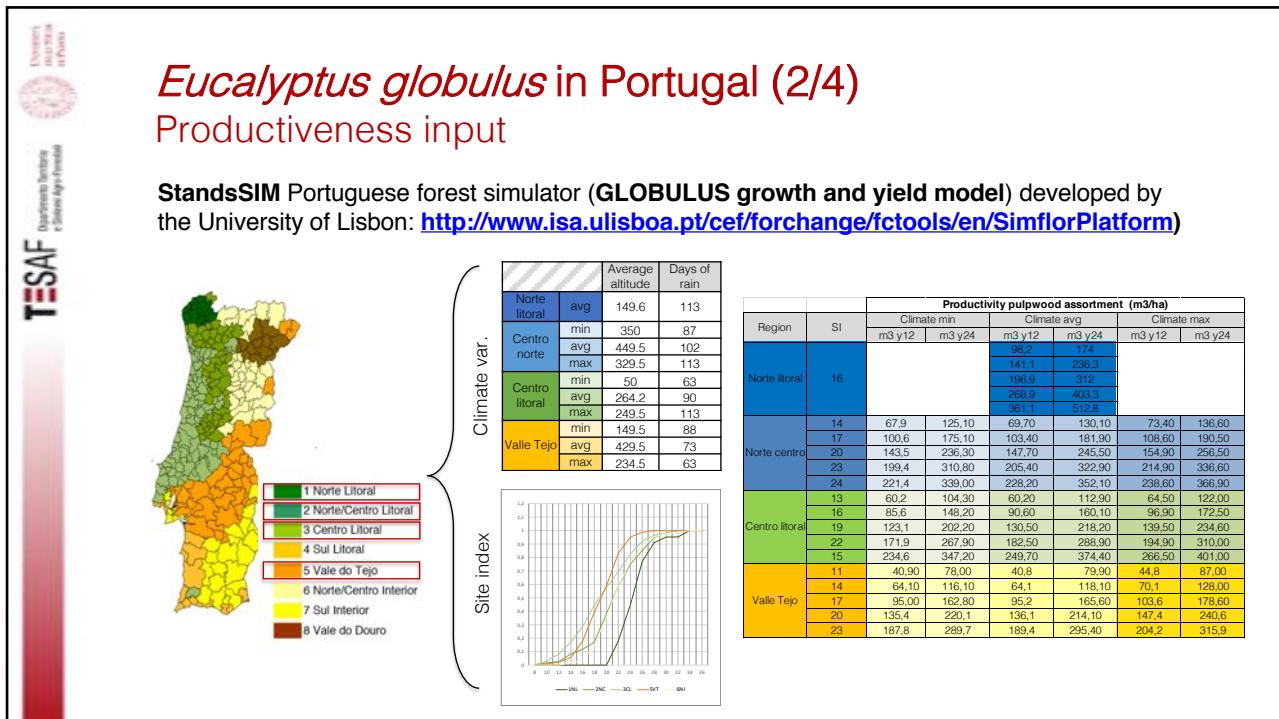
Pmin (€/m<sup>3</sup>)

2017 30

Eucalyptus pulpwood stumpage price (2010-2017, real values)

min price/m<sup>3</sup>

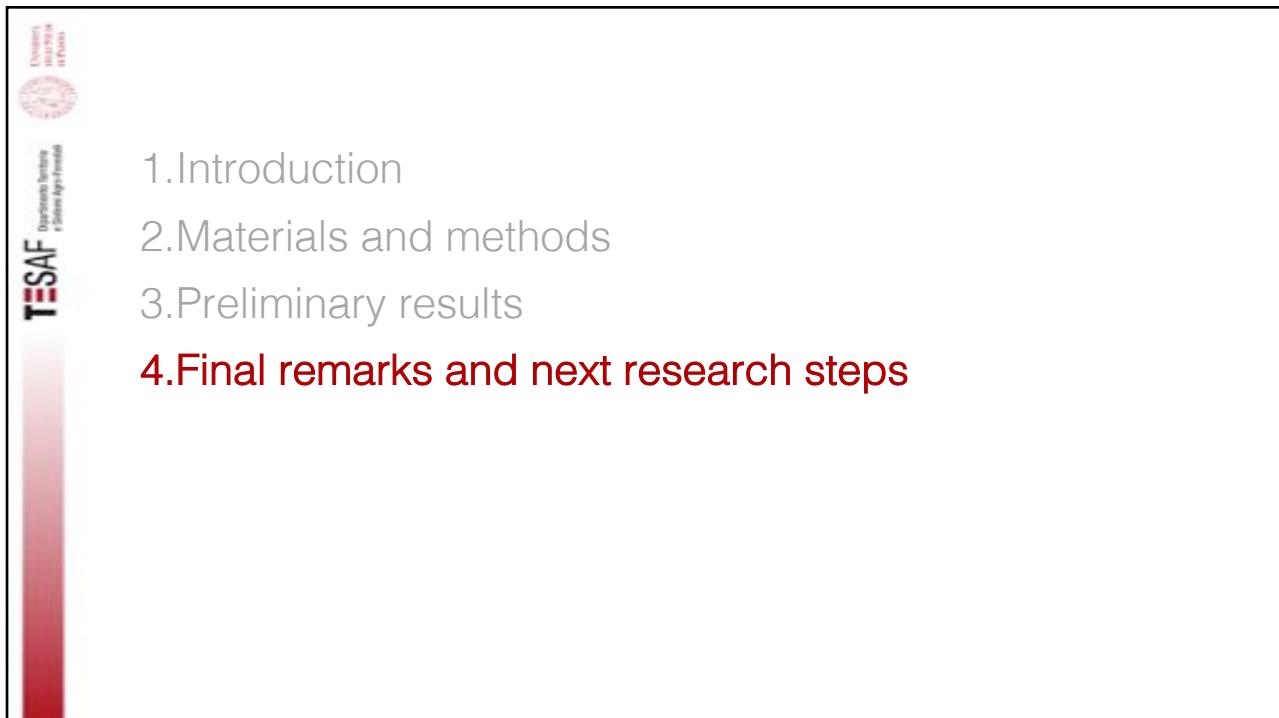
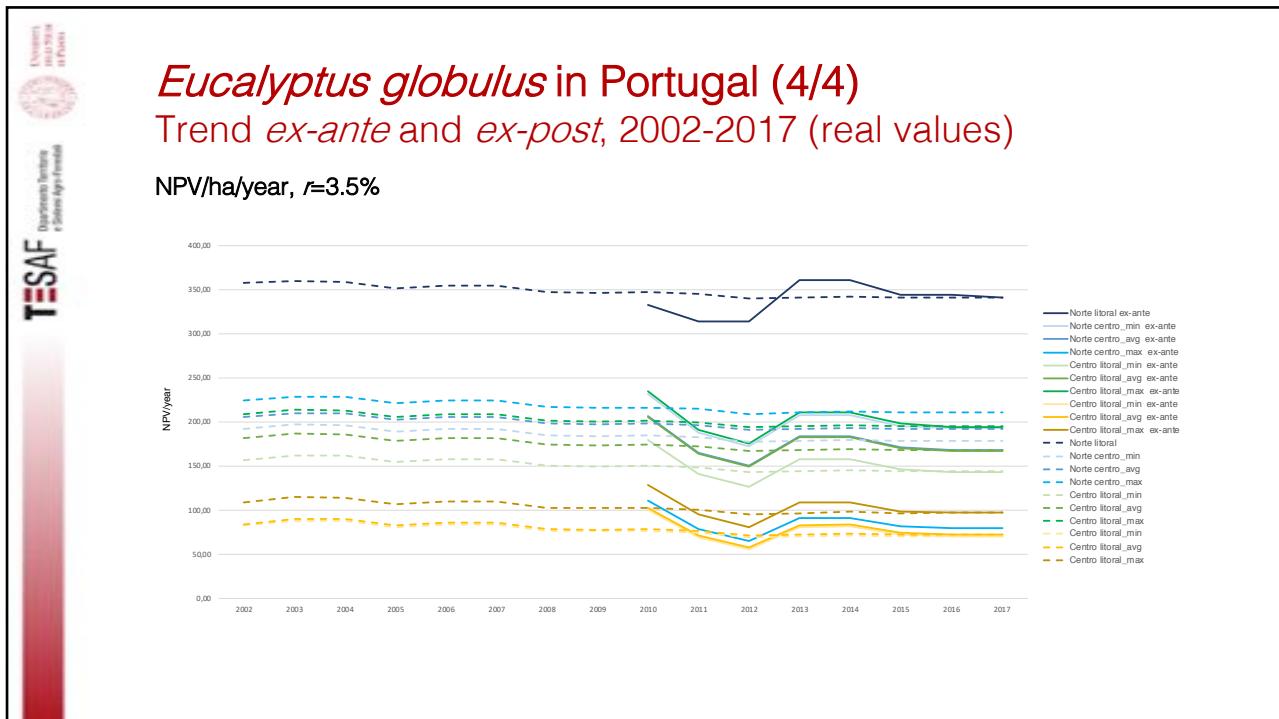
max price/m<sup>3</sup>



**Eucalyptus globulus in Portugal (3/4)**

Base-case scenario, 2017

		NPV (€/ha/year) r=3.5%	IRR	LEV (€/ha)
Norte litoral	avg	305,5 – 341,7	9,3% - 9,8%	8,727,3 – 9,747,8
Centro norte	min	153,1 – 177,4	7,9% - 8,3%	4,373,0 – 5,069,5
	avg	165,6 – 190,8	8,1% - 8,6%	4,732,1 – 5,452,6
	max	183,0 – 209,4	8,4% - 8,9%	5,228,6 – 5,982,2
Centro litoral	min	120,6 – 142,9	7,1% - 7,6%	3,447,2 – 4,082,0
	avg	143,3 – 167,1	7,6% - 8,1%	4,095,2 – 4,773,3
	max	168,7 – 194,2	8,1% - 8,6%	4,821,1 – 5,547,5
Valle Tejo	min	52,8 – 70,4	6,7% - 7,2%	1,507,9 – 2,011,2
	avg	54,4 – 72,1	6,7% - 7,2%	1,553,6 – 2,060,0
	max	77,4 – 96,6	7,3% - 7,8%	2,210,7 – 2,760,8



## Final remarks and next research steps

- Estimations based on **assumptions** (silvicultural regime, management intensity, etc.) that **evidently cannot represent all the situations**
- We aim at estimating the **evolution** based on a range of situations → **basis for systematic monitoring** of plantation investments returns (e.g. observatory)
  - we need **Information**
  - Information → **strategic vision** for the sector
- Serve as a benchmark, that can support individuals, companies and new investors to make better investments decisions in this context
- Two elements to improve the research:
  - Include the **risk component** (market + natural) in the financial analysis → **risk indicator**
  - Include in the analysis **future prediction models** (of investments costs and timber prices evolution);

